

# **NATIONAL COUNCIL FOR TERTIARY EDUCATION**

## **ANNUAL REPORT 2013**

*Published by*  
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## EXECUTIVE SUMMARY

Established by Act 454 of 1993, the National Council for Tertiary Education is the body that advises the Minister responsible for Education on macro policies relating to tertiary education. Its remit relates to the development of institutions of tertiary education in Ghana, determining funding needs of the institutions, quality assurance, monitoring of policies, building institutional capacity for efficient management and leadership of tertiary institutions and publication of information on tertiary education among others.

There are currently one hundred and seventeen (117) tertiary teaching institutions (excluding other institutions such as nursing and agriculture colleges under sector Ministries). These are Public universities including Ghana Institute of Management and Public Administration (GIMPA), (10), Polytechnics (10), Colleges of Education (38), Specialised Institutions (2), Accredited private tertiary institutions (57) as at 2013. The tertiary regulatory bodies are the National Council for Tertiary Education, National Accreditation Board (NAB), National Board for Professional and Technician Examinations (NABPTEX) and Council for Technical,

Vocational Education and Training (COTVET).

The major driving activities of Council during the year was the result of an eventful National Dialogue on Tertiary Education under the theme **Repositioning Tertiary Education for National Development**. The Forum organised in collaboration with the Ministry of Education and Trust Africa, Senegal, was actively participated by representatives from academia, Parliament, organised unions, civil society, development partners, past and sitting Ministers of Education and seasoned educationists. Observations and resolution of the forum crystallised into the need and actions taken by Council to develop policy briefs on Sustainable Funding of Tertiary Education, Differentiation and Diversification of Tertiary Education Institutions and National Vision and Plan for Tertiary Education, the outcome of which is expected to strengthen and reposition tertiary institutions to be responsive to the mandate for which they are established, address issues relating to equitable access, relevance, quality and research for national development. Council's programmes and activities in 2014 and beyond are directed to addressing these issues among related others.

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## PROFILE OF COUNCIL/SECRETARIAT

### Profile of Council

The National Council for Tertiary Education (NCTE) was established by Act of Parliament, Act 454, 1993.

The Council was established to oversee the proper administration of tertiary education in Ghana and to serve as the supervisory and regulatory body that advises the Minister responsible for education on policies relating to tertiary education. Its remit relates to the development of institutions of tertiary education in Ghana, determining funding needs of the institutions, rates of remuneration and conditions of service of staff of the institutions, development of standard norms and monitoring compliance to ensure quality and publication of information on tertiary education in Ghana, among others.

### Vision and Mission

The **vision** of NCTE is “leading tertiary education to greater heights”. The Council has a **mission** to provide leadership in tertiary education by advising Government and all relevant institutions to enhance access, quality, relevance and good governance.

### Composition of Council

#### *Chairman*

Prof. C. N. B. Tagoe  
MB, ChB (UG), PhD (Leicester)

#### *Government Nominees*

Prof. Nii Noi Dowuona  
BSc. (KNUST), MSc (UG), PhD (Canada)

Dr. Gamel Nasser Adam  
BA (Ghana), PhD (Moscow)

Mrs. Sylvia Asempa  
MA, Ed. (UCC), CFP (France)

Prof. Ohene Adjei  
Dr.Rer., nat.Dipl., trop.Med., Hyg (UCC)

Dr. Josiah A.M. Cobbah  
MA (Canada), BL (Ghana Law School)  
PhD, JD (Ohio State)

Mrs. Vivian Amoako  
BA, Dip. Ed. (UCC), PGDPA (GIMPA),  
Diplome de Langue, Alliance Francaise  
MBA (The Netherlands)

### Institutional Representatives

Prof. D. A. Akyeampong  
Chairman, National Accreditation Board  
BSc. (Ghana), DIC, PhD (London)

Prof. H. Yakubu  
Vice Chancellors Ghana  
MSc (Kishinev), PhD (Kishinev)

Prof. Akwasi Asabere-Ameyaw  
Vice Chancellors Ghana  
(January–September, 2013)  
BSc. (Hons), Dip. Ed., MSc., PhD (Cape Coast)

Prof. Ernest Aryeetey  
Vice Chancellors Ghana  
(From September 2013)

Dr. J. V. K. Afun  
Conference of Rectors of Polytechnics  
BSc., Dip. Ed. (Cape Coast), MPhil,  
(January–June, 2013)  
PhD (London)

Prof. G. S. K. Aflakpui  
Conference of Rectors of Polytechnics.  
(From June, 2013)

Mr. E. Acquah-Harrison  
Association of Ghana Industries  
Graduate, London College of Printing (London)

Dr. Abdulai B. Salifu  
Council for Scientific and Industrial  
BSc., MSc. (Ghana),  
Research PhD (London)

Prof. L. A. Boadi  
Ghana Academy of Arts and Sciences  
BA, PhD (London)  
MA (California), FGA

Dr. Regina O. Adutwum  
National Development Planning Commission  
BSc. (Kumasi)  
MA (Virginia State)  
PhD (Kentucky)

Prof. N. K. Kusi  
Ministry of Finance and Economic Planning  
BA (Hons), M.Sc (Ghana)  
PhD (New England)

Mr. E. H Cobbinah  
Ministry of Education

Prof. Mahama Duwiejua  
Executive Secretary/Secretary to Council  
BPharm, MPharm (KNUST)  
PhD (Strathclyde, Glasgow)

### **Committees of Council**

Council operates a committee system. The Committees with specific terms of reference made recommendations on specific issues for Council to take decisions.

- Finance Committee
- Academic Committee
- Appointments and Promotions Committee
- Infrastructure Committee
- Audit Report Implementation Committee
- Technical Committee (Adhoc)
- Editorial Committee (Adhoc)

### **Institutions under the National Council for Tertiary Education**

Public tertiary institutions that receive funding under the National Council for Tertiary Education are:

- Universities (10)
- Polytechnics (10)
- Specialised Institutions (2)
- Other Subvented Organisations (3)
- Colleges of Education (38)
- Regulatory/ Supervisory Bodies (3)

*\*Appendix 2 provides the list of public institutions that receive funding under the NCTE.*

### **The Secretariat of Council**

The Secretariat of Council is organised into four main Departments: Corporate Affairs, Planning/ Research/Policy, Finance, and Publications/ Documentation/Public Relations. The Secretariat has a staff strength of 50 comprising thirteen senior members and twenty seven senior/junior staff in the proportion of thirty four males and sixteen females.

### **Key Officers**

The key officers of the Secretariat are:  
Prof. Mahama Duwiejua — *Executive Secretary*  
BPharm, MPharm (KNUST)  
PhD (Strathclyde, Glasgow)

Mr. Paul Dzandu — *Deputy Executive Secretary*  
FCIS, MBA (UK), BA (Ghana)

Mr. N. A. Abrahams — *Head, Corporate Affairs Department*  
MA, BA (Ghana)

Dr. Emmanuel Newman — *Head, Planning, Research/Policy Development Department*  
PhD (Netherlands, MSc., BSc. (KNUST))

Mrs. Ernestina Kwakye — *Head, Finance Department.*  
MBA, ACIS. (UK)

Mrs. Hilda Asante — *Head, Publications/ Documentation/Public Relations Department.*  
BA,MPA, LLB (Ghana)

*\*Appendices 1 and 4 provide the staff list and organogram of the Council.*

## PROGRAMME DELIVERY

### Improve Management of Education Delivery

- A Policy Dialogue on Tertiary Education under the theme “Repositioning Tertiary Education for National Development” was held. Among the key issues in a Communiqué issued out of the forum was the need to:
  - (i) Develop a sustainable Funding Policy for Tertiary Education, and
  - (ii) Develop a National Vision and Plan for Tertiary Education including a policy on Diversification and Differentiation of Tertiary Education Institutions.

Two technical committees set up by the NCTE have produced Policy Briefs on

- Sustainable Funding of Tertiary Education and
- Diversification and Differentiation of Tertiary Education Institutions.

The final documents would be discussed and finalised at a selected stakeholder meeting for presentation to the Minister.

### Capacity Building

- To build the capacity of tertiary institutions the following workshops were held:
  - Senior Academic Leadership and Training (SALT) Workshops for senior management staff of public and private tertiary institutions in Ghana and the sub-region.
  - Workshops on budget guidelines and preparation of 2014 budget for Finance, Budget and Planning Officers of all public tertiary institutions.
- Towards the smooth transition of the Colleges of Education, work on the following documents had been completed and submitted to the Minister:

- Harmonised Statutes of Colleges of Education,
- Harmonised Scheme of Service for Colleges of Education
- Harmonised Conditions of Service for Colleges of Education
- Guidelines for Re-designation/ Placement of Teaching Staff and Non-Teaching Staff of the Colleges along the Harmonised Scheme of Service.
- In line with contemporary practices and to re-position the NCTE to effectively discharge its overall responsibilities to the tertiary system, a Committee has been put in place to review the NCTE ACT, 1993 (Act 454) and also come up with a draft Legislative Instrument (LI) on the ACT.

### Equitable Access

In the drive to increase access to tertiary education to eligible Ghanaians and to gradually meet the national gender norm of 50:50 gender participation and 60:40 science to humanities enrolment for national development, some social, affirmative and development interventions took place.

- GETFund allocated GH¢168,772.00 for completion of on-going infrastructure projects in tertiary institutions.
- Special allocations of GH¢7.6 million was allocated for completion of lecture halls which were at the level of 70% completion. This was meant to increase student’s intake in 2013/2014 academic year. The beneficiary institutions were University of Cape Coast (UCC), Kwame Nkrumah University of Science and Technology (KNUST), University of Professional Studies (UPSA), Sunyani Polytechnic, Cape Coast Polytechnic, Ho Polytechnic and Bolgatanga Polytechnic.



- GETFund allocated GH¢3.2 million for provision of furniture in completed lecture halls to cater for increase in admissions.
  - Special support was provided for targeted infrastructure projects including staff bungalows and student dormitories in five selected Colleges of Education. The beneficiary institutions were St Francis College of Education, Hohoe, Jasikan College of Education, Dambai College of Education, Tumu College of Education and Gbewaa College of Education, Tamale.
  - Approval was given to the Colleges of Education to increase admission quota at 40% and above of the 2012/13 levels depending on individual college capacity. The Colleges were able to increase admission by about sixty two percent over the 2012/2013 academic year.
  - The NCTE/NAB reviewed the minimum admission requirement for admission into tertiary institutions making it possible for more candidates to enroll into diploma programmes particularly the Polytechnics. The Polytechnics have also been permitted to mount access courses for science students who qualify by the minimum aggregate but could not meet certain credit requirements in the English and Mathematics subjects.
  - NABPTEX conducted access course examinations for graduates of Technical/Vocational institutions to enable them enter polytechnics.
  - Tertiary institutions have been requested to consider admission of differently-abled persons on case by case basis while the Universities in particular have instituted special arrangements to offer concessionary admission to students from less-endowed senior high schools and also for females.
- Establishment of new Colleges of Education
  - Conversion of polytechnics to technical universities. An interim report has been submitted to the Minister.

### **Improve Quality and Relevance**

- In order to ensure that new programmes introduced in tertiary institutions have relevance to national development and efficiently run to meet minimum acceptable standards, National Board for Professional and Technician Examinations (NABPTEX) developed competency-based curriculum in five new programmes in polytechnics while the National Accreditation Board (NAB) prepared Guidelines for developing benchmarks for 10 polytechnics.
- To strengthen the mandate of polytechnic education, a committee set up by the NCTE has come out with a report on National Uniform Standard for the Practical Training/ Industrial Attachment of Polytechnic Students. The report recommended the establishment of a Skills Development Fund and constitution of Industry Panels to facilitate implementation. The report and a road-map for implementation has been adopted by the NCTE for further consultation with relevant stakeholders including COTVET and NABPTEX
- In order to make research relevant and responsive to national development, the NCTE has set aside GH¢2 million towards the establishment of a Research and Innovative Fund for competitive research proposals. An account has been opened at Bank of Ghana for the Fund. Discussions with stakeholders have started to explore other sources of making the Fund sustainable. Modalities and guidelines for the Fund are yet to be developed.

With these interventions, enrolment into public tertiary institutions in the 2013/2014 academic year increased significantly.

- In line with government policy, three committees were set up to work out modalities and road map for:
  - Establishment of a new public university in the Eastern Region,
- Academic Programmes  
On the recommendation of the Academic Committee, Council approved 20 out of 23 proposals from tertiary institutions for the introduction of new academic programmes.

These were:

<b>Institution</b>	<b>Programme</b>
<b>University of Education, Winneba</b>	<ul style="list-style-type: none"> <li>• M.Ed., Teaching and Learning</li> <li>• BSc. Health Administration Education</li> </ul>
<b>University for Development Studies</b>	<ul style="list-style-type: none"> <li>• MA Management Studies</li> </ul>
<b>University of Ghana</b>	<ul style="list-style-type: none"> <li>• MSc. Medical Ultrasonography</li> <li>• BSc. Occupational Therapy</li> </ul>
<b>University of Cape Coast</b>	<ul style="list-style-type: none"> <li>• BSc. Forensic Studies</li> <li>• MPhil Oil and Gas Resource Management</li> <li>• MBA Oil and Gas Management</li> <li>• MA Communication in Oil and Gas Management</li> <li>• MSc. Oil and Gas Resource Management</li> <li>• Bachelor of Commerce</li> </ul>
<b>Ghana Institute of Languages</b>	<ul style="list-style-type: none"> <li>• BA Translation</li> </ul>
<b>Koforidua Polytechnic</b>	<ul style="list-style-type: none"> <li>• HND Bilingual Secretaryship</li> <li>• B.Tech. Secretaryship and Management Studies</li> <li>• B.Tech. Mechanical Engineering</li> <li>• B.Tech. Marketing</li> <li>• B.Tech. Food Technology</li> <li>• HND Mechanical Laboratory Technology</li> <li>• HND Bio-Medical Engineering Technology</li> <li>• HND Post-Harvest Technology</li> </ul>

### **NCTE Staff Movement for 2013**

Tables 1–3 provide staff movement in terms of promotion, recruitment, training and retirement.

TABLE 1

#### **Staff Promotion**

<b>No.</b>	<b>Name</b>	<b>Former Position</b>	<b>Current Position</b>	<b>Date of Appointment</b>
1.	Jacob A. Gyamfi	Senior Internal Auditor	Principal Internal Auditor	1 <sup>st</sup> January, 2013
2.	Frederick K. Takyi	Senior Accounting Assistant	Principal Accounting Assistant	1 <sup>st</sup> April, 2013

TABLE 2

#### **Recruitment**

<b>No.</b>	<b>Name</b>	<b>Position</b>	<b>Department</b>	<b>Effective Date</b>
1.	Emmanuel Fianku Debrah	Driver Grade 1	Corporate Affairs	1 <sup>st</sup> July, 2013

TABLE 3

**Conference/Workshops/Seminar**

No.	Name of Workshop	Venue	Dates	Officer
1.	Study tour on Strategic Management of Higher Education	Edinburgh, Scotland	17 <sup>th</sup> –22 <sup>th</sup> February, 2013	Paul Dzandu
2.	Going Global 2013	Dubai, W.T.C.	4 <sup>th</sup> –6 <sup>th</sup> March, 2013	Evans Kwabena Takyi Ankomah
3.	ICT in Higher Education Conference	Johannesburg, South Africa	17 <sup>th</sup> –20 <sup>th</sup> March, 2013	Jacob Akunor
4.	IDRC/CRDI, Science Granting Councils in Sub-Saharan Africa	Cape Town, South Africa	26 <sup>th</sup> –27 <sup>th</sup> November, 2013	Evans Kwabena Takyi Ankomah
5.	Seminar on Effective Leadership & Financial Management: Leading Higher Education to the Future	Leicester University, UK	7 <sup>th</sup> –11 <sup>th</sup> October, 2013	Mrs Ernestina Kwakye Frank Nketiah
6.	Short Course on Business and Press Release Writing	London School of Publishing, UK	2 <sup>nd</sup> –8 <sup>th</sup> October, 2013	Mrs. Hilda A. Asante

**Publications**

Publications of Council during the year were:

## 1. Tertiary Education Series

- An Assessment of Climate and Climate Change Content of Course and Research at the University of Ghana
- Student Satisfaction with Facilities and Services as Quality-Assurance-Management-Technique in Higher Education (Tamale Polytechnic in Perspective)

2. Harmonised Scheme of Service for Colleges of Education
3. Harmonised Statutes for Colleges of Education
4. Harmonised Conditions of Service for Colleges of Education
5. Tertiary Education News—Newsletter
6. Statistical Digest for Tertiary Education Institutions
7. 2014 Budget Report

## PART THREE

# FINANCIAL PERFORMANCE

The resource envelope of the tertiary sector consisted of government subvention of GH¢484,995,870 representing 45% of total source of income for the sector, GETFund GH¢138,272,000 (13%) and Internally Generated Funds GH¢463,958,816 (42%). The total recurrent expenditure against the GoG subvention stood at GH¢493,882,330 resulting in an adverse variance of GH¢8,886,460 of actual expenditure in excess of the approved budget which the institutions had to fund from other sources. Table 4 provides the comparative figures for 2012 and 2013.

### Some Performance Indicators

#### *Student Enrolment*

The total student enrolment in tertiary education institutions increased to 283,056 in the 2012/2013 academic year from the 2011/2012 figure of 266,123. This is represented by 128,326 for public universities; 53,078 for Polytechnics; 27,906 for Public Colleges of Education; 6,513 for Private Colleges of Education; 7,715 for Public Specialised Institutions; 55,361 for Private Tertiary Institutions (i.e. Universities, University Colleges, Tutorial Colleges, Distance Education Institutes etc.); 3,928 for Nurses Training Colleges and 679 for Colleges of Agriculture.

Gross Enrolment Ratio (GER) is defined as the number of pupils or students enrolled in a given level of education, regardless of age, expressed as a percentage of the population in the theoretical age group for the same level of education.

The GER for Ghana's tertiary education sector is 12.09%. A Gross Enrolment Ratio of 12.09% implies that 12.09% of the Ghanaian population (Population of Ghana) within the ages of 19–23 years enrolled in the tertiary education institutions during the 2012/2013 academic year. It however, did not meet the NCTE norm of 25%.

#### **Enrolment by Gender (Male:Female)**

The ratio for gender parity is 63:37 (male to female) as against the national norm of 50:50 for all the students enrolled in tertiary education institutions.

This is represented by 66:34 for Public Universities; 67:33 for Polytechnics; 57:43 for Public Colleges of Education; 55:45 for Private Colleges of Education; 58:42 for Public Specialised Institutions; 57:43 for Private Tertiary Institutions (i.e. Universities, University Colleges, Tutorial Colleges, Distance Education Institutes etc.); 24:76 for Nurses Training Colleges and 92:8 for Colleges of Agriculture.

TABLE 4

**Financial Performance of the Tertiary Sector**

Source	2012			2013		
	Approved Budget GH¢	Actual Receipts GH¢	Actual Expenditure GH¢	Approved Budget GH¢	Actual Receipts GH¢	Actual Expenditure GH¢
<b>GOG</b>	470,619,776	543,527,194	590,909,180	484,995,870	493,882,330	493,882,330
<b>IGF</b>	268,408,754	299,956,420	299,956,420	397,301,331	463,958,816	463,958,816
<b>TOTAL</b>	<b>739,028,530</b>	<b>843,483,614</b>	<b>890,865,600</b>	<b>882,297,201</b>	<b>957,841,146</b>	<b>957,841,146</b>

### ***Enrolment by Discipline (Science: Social Science and Humanities)***

The ratio for enrolment by discipline is 32:68 as against the national norm of 60:40 for all students enrolled in Science and Social Science and Humanities respectively in tertiary education institutions.

This is represented by 39:61 for Public Universities; 37:63 for Polytechnics; 22:78 for Public Specialised Institutions; 28:72 for Private Tertiary Institutions (i.e. University, University Colleges, Tutorial Colleges, and Distance Education Institutes etc.)

### **Staff**

The current staff for Universities

#### **Academic Staff**

- Professor/Associate Professor 317
- Senior Lecturer 514
- Lecturers 1,490

#### **Non-Academic Staff**

- Senior Members 495
- Senior Staff 3,172
- Junior Staff 5,038

For the Polytechnics, the picture is:

#### **Academic Staff**

- Chief Lecturer 0
- Principal Lecturer 4
- Senior Lecturer 92
- Lecturer 1,284

#### **Non-Academic Staff**

- Senior Members 359
- Senior Staff 853
- Junior Staff 1,617

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## CHALLENGES AND THE WAY FORWARD

### Challenges

The critical issues of the tertiary education sector relate to:

- Inadequate funding to support research and infrastructural development
- Increasing cost of tertiary education
- Need to diversify sources of funding
- Limited access to qualified applicants
- Redirecting programme delivery to national development priorities and the labour market demand.

### The Way Forward

Activities earmarked for 2014 to address some of the challenges include:

#### *Equitable Access*

- The roadmap for establishing the ten new Colleges of Education (CoEs) will be continued. This would involve the completion and submission of report of the Ministerial Task Force on the new Colleges.
- The roadmap for the establishment of a new University in the Eastern Region under the Office of the President will continue. This would involve the completion and

submission of report of the Presidential Committee on the new University.

- The roadmap for conversion of polytechnics to technical universities will continue. This would involve the completion and submission of report of the Ministerial Task Force on the conversion of polytechnics to technical universities.
- Structures including Guidelines for the operationalisation of the Research and Innovation Fund would be developed for implementation.
- In collaboration with the NDPC a Committee would be set up to develop a National Vision and Plan for tertiary education.
- Cabinet and Parliamentary approval and Legislation/White Paper would be sought on the following:
  - Sustainable Funding of Tertiary Education
  - Differentiation and Diversification of Tertiary Education
  - Amended NCTE Act and Legislative Instrument.
- Capacity building for reconstituted Councils of Colleges of education and Polytechnics would be undertaken.
- The maiden edition of a Ghana Journal of Higher Education would be finalised and published.

PART FIVE

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## AUDITED ACCOUNTS AND FINANCIAL STATEMENT OF THE SECRETARIAT

### AUDITORS' REPORT ON THE ACCOUNTS OF NATIONAL COUNCIL FOR TERTIARY EDUCATION FOR THE YEAR ENDED 1 JANUARY 2013 TO 31 DECEMBER 2013

We have audited the attached financial statement prepared under the historical cost convention.

#### Respective Responsibility of the Management and Auditors

2. Management of the Council is responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based on our audit, on these financial statements and to report our opinion to you.

#### Basis of Opinion

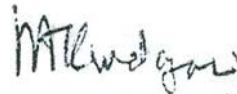
3. We conducted our audit in accordance with generally accepted auditing standards. An audit includes examination, on a test basis, of evidence relevant to the amount and disclosure in the financial statement. It also includes an assessment of the significant estimates and judgements made by Management in the preparation of the financial statement, and of whether the accounting policies are appropriate to the

Council's circumstances, consistently applied and adequately disclosed.

4. We planned and performed our audit so as to obtain all information and explanation, which we considered necessary in order to provide us with sufficient evidence, to give reasonable assurance that the financial statement are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statement.

#### Opinion

5. In our opinion, the financial statement gives a true and fair view of the state of the Council's affairs as of 31 December, 2013 and of Surplus for the year then ended.



JOYCE KWAKYEWA (MS)  
DIRECTOR OF AUDIT/CAD  
*For:* **AUDITOR-GENERAL**

23 December, 2014

**NATIONAL COUNCIL FOR TERTIARY EDUCATION**

**BALANCE SHEET AS AT 31ST DECEMBER, 2013**

NON CURRENT ASSETS	NOTES	2013 GH	2012 GH¢
Property, Plant & Equipment	2	<u>733,961</u>	<u>269,732</u>
<b>CURRENT ASSETS</b>			
Accounts Receivables	3	29,909	52,240
Bank Balances	4	<u>3,917,059</u>	<u>20,740,605</u>
		<b><u>3,946,968</u></b>	<b><u>20,792,845</u></b>
<b>LESS CURRENT LIABILITIES</b>			
Undisbursed Tertiary Institutions Funds	5(a)	1,495,176	15,389,990
Accounts Payable	5(b)	<u>47,214</u>	<u>13,987</u>
		<b><u>1,542,390</u></b>	<b><u>15,403,977</u></b>
<b>NET ASSETS</b>		3,138,539	5,658,600
<b>REPRESENTED BY:</b>			
Accumulated Fund	6	3,102,953	5,623,116
Car Loan Revolving Account	7	<u>35,586</u>	<u>35,484</u>
		<b><u>3,138,539</u></b>	<b><u>5,658,600</u></b>

  
 .....  
 ACCOUNTANT

  
 .....  
 EXECUTIVE SECRETARY



**NATIONAL COUNCIL FOR TERTIARY EDUCATION**

**INCOME STATEMENT FOR THE YEAR ENDED 31ST DECEMBER, 2013**

<b>INCOME</b>	<b>NOTES</b>	<b>2013 GH¢</b>	<b>2012 GH¢</b>
Subvention (PE)		0	1,114,119
Subvention	8(a)	361,103	2,701,342
Other Incomes	9	68,007	49,935
Tertiary Institutions Transfer	8(b)	349,102,563	400,659,586
		<b>349,531,673</b>	<b>404,524,982</b>
<b>LESS EXPENDITURE</b>			
Personnel Emoluments	10(a)	997,932	1,308,410
General Administration	11	1,520,526	1,726,535
Service Activity	12	354,307	346,255
Transfer from Tertiary Institutions	10(b)	349,179,071	400,544,708
		352,051,836	403,925,908
<b>SURPLUS/(DEFICIT)</b>		<b>[2,520,163]</b>	<b>599,074</b>

**NATIONAL COUNCIL FOR TERTIARY EDUCATION**

**CASHFLOW STATEMENT FOR THE YEAR ENDED 31ST DECEMBER 2013**

Cashflow from Operating Activities

<b>Surplus/(Deficit)</b>	<b>(2,520,163)</b>	<b>599,074</b>
<b>Adjustment for:</b>		
Depreciation	157,619	47,768
Prior year adjustment		
Surplus/(Deficit) before Working Capital Changes	(2,362,544)	646,842
Decrease/(Increase) in Trade & Other Receivables	<b>22,332</b>	<b>(20,417)</b>
<b>(a) Net Cashflow from Operating Activities</b>	<b>(16,201,799)</b>	<b>12,553,952</b>

	<b>2013</b>	<b>2012</b>
	<b>GH¢</b>	<b>GH¢</b>
<b>Cashflow from Investing Activities</b>		
Investment (Loan Int)	100	190
Purchase of Assets	(621,847)	(178,486)
<b>(b) Net Cash from Investing Activities</b>	<b>(621,747)</b>	<b>(178,296)</b>
Cashflow from Financing Activities		
<b>(c) Net Cashflow from Financing Activities</b>		
<b>Decrease in Cash &amp; Cash Equivalents</b>	<b>(16,823,546)</b>	<b>12,375,656</b>
<b>Analysis of Cash &amp; Cash Equivalents</b>		
<b>Balance at 31/12/12</b>		
Opening Cash/Bank Balance	20,740,605	8,364,949
Increase/decrease in cash	(16,823,546)	12,375,656
<b>Closing bank balance</b>	<b>3,917,059</b>	<b>20,740,605</b>
<b>3. RECEIVABLES:</b>		
(a) VEHICLE LOANS	26,009	31,983
(b) LOANS/ADVANCES	2,812	14,724
(c) GUSS	222	222
(d) Enterprise Insurance	300	300
(e) Sale of Tender	200	3,370
(f) Sale of Publications	366	1,641
	<b>29,909</b>	<b>52,240</b>
<b>4. BANK BALANCES</b>		
Bank of Ghana A/c 1	9,296	19,825
Bank of Ghana A/c 56	1,560,284	15,277,702
Bank of Ghana A/c 2	2,347,479	5,443,078
	<b>3,917,059</b>	<b>20,740,605</b>

<b>5. (b) PAYABLES</b>	<b>2013 GH¢</b>	<b>2012 GH¢</b>
Sundry Creditors	97	64
Talif	3,000	3,000
Electricity	4,800	
IRS	39,317	10,923
	<u>47,214</u>	<u>13,987</u>
<b>5. (a) UNDISBURSED TERTIARY INSTITUTIONS FUNDS</b>		
Special Fund	1,037,791	2,514,508
UNER	457,385	4,553,009
UHAS	0	2,983,034
UCC	0	5,339,439
	<u>1,495,176</u>	<u>15,389,990</u>
<b>6. ACCUMULATED FUND</b>		
<b>Balance at 1/1/2012</b>	<b>5,623,116</b>	<b>5,024,042</b>
Surplus/Deficit for the year 2012	2,520,163	599,074
Additions		
<b>Balance at 31/12/2012</b>	<b>3,102,953</b>	<b>5,623,116</b>
<b>7. Car Loan Revolving Accounts</b>		
Opening Balance	35,484	35,294
Int on Loan	102	190
	<u>35,586</u>	<u>35,484</u>
<b>8. (a) Subvention</b>		
Personnel Emolument	–	1,114,119
Goods and Services	361,103	2,701,342
Investment	<u>361,103</u>	<u>3,815,461</u>

	2013 GH¢	2012 GH¢
8. (b) SUBVENTION RECEIVED ON BEHALF OF TERTIARY INSTITUTIONS		
PE	334,112,729	386,767,898
BOOK AND RESEARCH	14,989,834	13,891,688
	<u>349,102,563</u>	<u>400,659,586</u>
9. OTHER INCOME		
GETFUND	56,517	–
Sale of Publications	4,953	11,093
Sale of Tender	2,400	3,370
NAB	4,137	–
TALIF	–	35,472
	<u>68,007</u>	<u>49,935</u>
10. (a) PERSONNEL EMOLUMENTS NCTE		
PE Emolument	–	1,114,119
Pensions	2,902	3,614
NCTE Members Allowances	995,030	190,677
	<u>997,932</u>	<u>1,308,410</u>
10. (b) PERSONNEL EMOLUMENTS		
Personnel Emoluments	334,189,237	386,653,020
Book and Research Allowance	14,989,834	13,891,688
	<u>349,179,071</u>	<u>400,544,708</u>

11. ADMINISTRATION	<b>2013</b>	<b>2012</b>
	<b>GH¢</b>	<b>GH¢</b>
Telephone	8,028	10,010
Electricity	47,849	71,640
Water	11,136	5,090
Electricity Subsidy	11,333	7,156
Postages	4,505	7,927
Office Cleaning	30,897	26,379
Stationery	82,013	55,910
Meetings	253,397	243,329
General Office Expenses	250	985
Entertainment & Hospitality	36,124	37,830
Repairs to Office Furniture	100	948
Ex-gratia Award	78,568	25,901
Accident Free Allowance	2,244	1,236
Honorarium	69,785	83,146
Sitting Allowances	125,337	84,592
Travel and Transport	13,191	36,196
Repairs of Office Building	58,014	52,078
KNUST	147,458	–
Maintenance of Office Equipment	22,614	23,642
UCC	–	149,736
Office Consumable Equipment	3,886	25,543
Depreciation — Office & Household Equipt.	39,361	28,675
Depreciation — Furniture & Fittings	22,730	18,525
Depreciation — Motor Vehicles	95,528	568
Refund of Medical Expenses	27,911	20,323
Office Consumables	6,731	7,245
Dambai College of Education	–	155
Misc. Expenses	–	2,977
New Universities	–	420,125
Book Grant	1,416	712
Sunyani Poly	15,525	–
Other Allowances	24,231	5,079
Book Allowance	17,290	35,358
Printing & Publications	<b>13</b>	29,419
Travelling & Transport	<b>14</b>	189,725
Financial Charges	<b>15</b>	18,375
	<b>1,520,526</b>	<b>1,726,535</b>

12. SERVICE ACTIVITY	2013 GH¢	2012 GH¢
Workshop	1,300	93,639
Rent	18,000	10,800
Adverts	18,448	4,991
Staff Training	86,523	160,658
Security Services	24,495	26,178
Conference	186,873	34,218
Internet Provision	15,418	14,326
Donations	3,250	1,445
	<b>354,307</b>	<b>346,255</b>
<b>13. PRINTING &amp; PUBLICATIONS</b>		
Newspapers & Periodicals	10,864	8,995
Publications	–	6,404
Contact Printing	23,288	14,020
	<b>34,152</b>	<b>29,419</b>
<b>14. TRAVELLING &amp; TRANSPORT</b>		
Subsistence Allowances	17,213	26,798
Motor Vehicle Repairs	3,654	19,342
Motor Vehicle Running	171,325	143,585
	<b>192,192</b>	<b>189,725</b>
<b>15. Financial Charges</b>		
Insurance	36,309	18,075
Bank Charges	421	300
	<b>36,730</b>	<b>18,375</b>

## NATIONAL COUNCIL FOR TERTIARY EDUCATION

### 2. ASSETS SCHEDULE AS AT 31ST DECEMBER, 2013

FIXED ASSETS	OFFICE/ HOUSEHOLD EQUIPMENT GH¢	FURNITURE & FITTINGS GH¢	MOTOR VEHICLES GH¢	OFFICE BUILDING GH¢	TOTALS GH¢
Valuation at 1/1/2013	283,009	139,404	38,428	–	460,841
Additions/(Disposals)	99,915	46,562	475,371	–	<b>621,848</b>
Balance at 31/12/2013	382,924	185,966	513,799	–	1,082,689
DEPRECIATION					
<b>RATE</b>	<b>0.15</b>	<b>0.15</b>	<b>0.20</b>	–	–
<b>Balance at 1/1/2013</b>	<b>120,519</b>	<b>34,432</b>	<b>36,158</b>	–	<b>191,109</b>
Charge for the Year	39,361	22,730	95,528	–	<b>157,619</b>
Balance at 31/12/2013	159,880	57,162	131,686	–	348,728
NET BOOK VALUE					
At 31/12/2013	223,044	128,804	382,113	–	733,961
At 31/12/2012	162,490	104,972	2,270	–	269,732

### Staff List and Positions as at December 2013

<i>No.</i>	<i>Name of Staff</i>	<i>Gender</i>	<i>Date of First Appointment at NCTE</i>	<i>Position</i>
1.	Prof. Mahama Duwiejua	Male	1 <sup>st</sup> October, 2010	Executive Secretary
2.	Paul Dzandu	Male	3 <sup>rd</sup> Sept., 1996	Deputy Executive Secretary
3.	Nii Adotei Abrahams	Male	1 <sup>st</sup> Sept., 2001	Head, Corporate Affairs
4.	Ernestina Kwakye	Female	1 <sup>st</sup> March, 2003	Head, Finance
5.	Emmanuel Newman	Male	1 <sup>st</sup> March, 2003	Head, Planning, Research & Policy Development
6.	Hilda Agyepong Asante	Female	1 <sup>st</sup> January, 2004	Head, Publications, Documentation & Public Relations
7.	Jerry Sarfo	Male	19 <sup>th</sup> October, 2009	Assistant Secretary
8.	Francis Ofori	Male	15 <sup>th</sup> March, 2006	Assistant Secretary
9.	Frank Kwaku Nketia	Male	15 <sup>th</sup> March, 2006	Accountant
10.	Sandra Ampofo	Female	1 <sup>st</sup> January, 2005	Principal Accounting Assistant
11.	Emmanuel Appiah-Owusu Sakyiama	Male	11 <sup>th</sup> Sept., 2006	Assistant Secretary
12.	Jacob Appiah Gyamfi	Male	24 <sup>th</sup> May, 2007	Senior Auditing Assistant
13.	Alberta Djaaba Tackie	Female	1 <sup>st</sup> October, 2007	Principal Administrative Assistant
14.	Frederick K Takyi	Male	22 <sup>nd</sup> Sept., 2008	Senior Accounting Assistant
15.	Emmanuel Nchor	Male	15 <sup>th</sup> October, 2009	Senior Accounting Assistant
16.	Anthony Dzidzornu	Male	15 <sup>th</sup> August, 2010	Senior Administrative Assistant
17.	Eric Brako	Male	1 <sup>st</sup> October, 2010	Senior Accounting Assistant
18.	Abdul Jalie Sayibu	Male	15 <sup>th</sup> August, 2010	Administrative Assistant
19.	Emmanuel Yebuah	Male	1 <sup>st</sup> October, 2010	Accounting Assistant
20.	Emelia Deyebge	Female	3 <sup>rd</sup> March, 1997	Administrative Assistant
21.	Daniel Ofori Mintah	Male	1 <sup>st</sup> February, 2002	Accounting Assistant
22.	Georgina K. Anim	Female	1 <sup>st</sup> Sept., 1979	Administrative Assistant
23.	Doris Akosua Baidoo	Female	7 <sup>th</sup> February, 2002	Senior Administrative Assistant
24.	Christiana Amoah	Female	1 <sup>st</sup> August, 2011	Administrative Assistant
25.	Yaw Amoah Manasseh	Male	1 <sup>st</sup> March, 2000	Senior Driver
26.	Ishmael K. Boadu	Male	1 <sup>st</sup> April, 2007	Senior Driver
27.	Samuel K. Blankson	Male	1 <sup>st</sup> March, 2004	Driver Grade I



Appendix 1 (cont'd)

No.	Name of Staff	Gender	Date of First Appointment at NCTE	Position
28.	Issah Yala	Male	18 <sup>th</sup> June, 2000	Watchman
29.	Osmanu Salifu	Male	1 <sup>st</sup> December, 2010	Watchman
30.	Nancy Doe	Female	4 <sup>th</sup> January, 2012	Internal Auditor
31.	Evans Takyi Ankomah-Asare	Male	4 <sup>th</sup> January, 2012	Assistant Secretary
32.	Sellassie Banini	Female	5 <sup>th</sup> January, 2012	Senior Administrative Assistant
33.	Emmanuel Arkorful	Male	6 <sup>th</sup> January, 2012	Senior Research Assistant
34.	Patrick Sammy Nkum	Male	10 <sup>th</sup> January, 2012	Senior Research Assistant
35.	Saed Abdul Razaak	Male	6 <sup>th</sup> January, 2012	Senior Research Assistant
36.	Jacob Tetteh	Male	4 <sup>th</sup> January, 2012	Senior Research Assistant
37.	Douglas Otokunor	Male	4 <sup>th</sup> January, 2012	Senior Driver
38.	Isaac Ross	Male	4 <sup>th</sup> January, 2012	Driver Grade
39.	Frank Teye Ademen	Male	13 <sup>th</sup> February, 2012	Senior Procurement Assistant
40.	Georgina Nikoe	Female	8 <sup>th</sup> March, 2012	Senior Clerk
41.	Matilda Serwodo	Female	1 <sup>st</sup> July, 2012	Senior Accounting Assistant
42.	Nicholas Ameyaw	Male	1 <sup>st</sup> July, 2012	Senior Accounting Assistant
43.	Omare Freda	Female	1 <sup>st</sup> July, 2012	Senior Accounting Assistant
44.	Phillipine Kukubor	Female	1 <sup>st</sup> July, 2012	Senior Accounts Clerk
45.	Edmund Nibene Aalangdon	Male	3 <sup>rd</sup> July, 2012	Planning Officer
46.	Kwaku Gyampoh	Male	1 <sup>st</sup> July, 2012	Senior Administrative Assistant
47.	Rose Nandara	Female	1 <sup>st</sup> September, 2012	Senior Administrative Assistant
48.	Zita Naa Lomokai Jones	Female	1 <sup>st</sup> September, 2012	Administrative Assistant
49.	Pascaline J. Agbogla	Female	1 <sup>st</sup> September, 2012	Administrative Assistant
50.	Emmanuel Debrah Fianku	Male	1 <sup>st</sup> July, 2013	Driver Grade 1

## List of Public Tertiary Teaching Institutions in Ghana

No.	Name of Institution	Official Address/E-mail	Telephone No
1.	University of Ghana, Legon (UG)	P. O. Box 25, Legon–Accra VCoffice@ug.edu.gh	0302–501967/ 0302–502701
2.	Kwame Nkrumah University of Science and Technology, Kumasi (KNUST)	P.M.B., Kumasi ustib@libr.ug.edu.gh	03220–60137/60331/ 60334/60334
3.	University of Cape Coast (UCC)	P.M.B., Cape Coast VCUCC@ghana.com	03321–32050/32378
4.	University for Development Studies, Tamale (UDS)	P. O. Box 1350, Tamale UDS@ug.gn.apc.org	03720–22422/22009/ 22369/22078/26633/ 26634
5.	University College of Education of Winneba (UEW)	P. O. Box 25, Winneba ucew@ug.gn.apc.org	03323–22268/22261
6.	University of Mines and Technology, Tarkwa (UMaT)	P. O. Box 237, Tarkwa	03123–20492 03123–20324
7.	University of Health and Allied Sciences, Ho	P.M.B. 31, Ho, Volta Region www.uhas.edu.gh	0208131031 0243209050
8.	University of Energy and Natural Resources, Sunyani	P. O. Box 214, Sunyani www.uenr.edu.gh	0352192802 0352192736 0201532585
9.	University of Professional Studies, Accra (UPSA)	P. O. Box 149, Legon	513503/500722 0244 257294
10.	GIMPA	P. O. Box AH 50, Achimota, Accra	0302–401681–3
<b>OTHER INSTITUTIONS</b>			
1.	Ghana Institute of Languages (GIL)	P. O. Box 67, Accra	0302–221052
2.	Ghana Institute of Journalism	P. O. Box GP 667, Accra	0302–228336
<b>POLYTECHNICS</b>			
1.	Accra Polytechnic	P. O. Box 561, Accra	662263/662939
2.	Takoradi Polytechnic	P. O. Box 256, Takoradi	0302–22917/22918
3.	Kumasi Polytechnic	P. O. Box 854, Kumasi	03220–22387
4.	Ho Polytechnic	P. O. Box 217, Ho	03620–28398
5.	Tamale Polytechnic	P. O. Box 3 N/R, Tamale	03720–22771/23850
6.	Cape Coast Polytechnic	P. O. Box A50, Cape Coast	03321–33090/
7.	Sunyani Polytechnic	P. O. Box 206, Sunyani	03520–23278/27052
8.	Koforidua Polytechnic	P. O. Box 981, Koforidua	03420–24466 (Direct)
9.	Bolgatanga Polytechnic	P. O. Box 767, Bolgatanga	03820–23938/24732
10.	Wa Polytechnic	P. O. Box 238, Wa	03920–22878

### LIST OF COLLEGES OF EDUCATION

No.	Name of College	Telephone	Address
1.	Abetifi Presbyterian College of Education	0342030177	P. O. Box 19, Abetifi
2.	Accra College of Education	0302865737	P. O. Box 221, Legon
3.	Ada College of Education	0303522220	P. O. Box 34, Ada
4.	Agogo Presbyterian College of Education	0322092185	P. O. Box 26, Agogo
5.	Akatsi College of Education	0362644408 Akatsiakatsico@yahoo.com	P. O. Box PMB
6.	Akrokerry College of Education	0322021659	P. O. Box 32, Akrokerry
7.	Atebubu College of Education	0352622024	P. O. Box 29, Atebubu
8.	Bagabaga College of Education	0372023247	P. O. Box 35, Tamale
9.	Berekum College of Education	0352222018	P. O. Box 74, Berekum
10.	Bimbila E.P. College of Education	0372023742/0372023180	P. O. Box 16, Bimbila
11.	Dambai College of Education	0362122103	P. O. Box 84, Dambai
12.	Enchi College of Education		P. O. Box 44, Enchi
13.	Evangelical Presbyterian College of Education	0362122002/9	P. O. Box 12, Amedzofe
14.	Foso College of Education		P. O. Box PMB, Foso
15.	Gbewaa College of Education		P. O. Box 157, Bawku
16.	Holy Child College of Education	0312023430	P. O. Box 245, Takoradi
17.	Jasikan College of Education		P. O. Box 14, Jasikan
18.	Kibi Presbyterian College of Education	0342030766	P. O. Box PMB, Kibi
19.	Komenda College of Education	0312095131	P. O. Box KM5, Komenda
20.	Mampong Technical College of Education	0322222209	P. O. Box 31, Mampong-Ashanti
21.	Mount Mary College of Education	0342091414	P. O. Box 19, Somanya
22.	Nusrat Jahan College of Education	0392022338	P. O. Box 71, Wa
23.	Ofinso College of Education		P. O. Box 7, Offinso-Ashanti
24.	Ola College of Education	0332133256/0332133202	P. O. Box 175, Cape coast
25.	Peki College of Education	0362722043	P. O. Box 14, Peki
26.	Presbyterian College of Education	0342722199	P. O. Box 27, Akropong-Akuapem
27.	Presbyterian Women's College of Education	0342822039	P. O. Box 19, Aburi
28.	SDA College of Education	0342021281	P. O. Box 18, Asokore-Koforidua
29.	St John Bosco College	0382122617	P. O. Box 11, Navrongo
30.	St. Francis' College of Education	0362722006	P. O. Box 100, Hohoe
31.	St. Joseph College of Education	0352122332	P. O. Box 15, Bechem
32.	St. Louis College of Education	0322028081	P. O. Box 3041, Kumasi
33.	St. Monica's College of Education	0322222205	P. O. Box 250, Mampong-Ashanti
34.	St. Teresa's College of Education	0362722043	P. O. Box 129, Hohoe
35.	Tamale College of Education	0372023687	P. O. Box 14, Tamale
36.	Tumu College of Education	0392020901	P. O. Box 19, Tumu
37.	Wesley College of Education	0322028541/0322022264	P. O. Box 1927, Kumasi
38.	Wiawso College of Education	0312095131	P. O. Box 945, Wiawso

### 2013 Final Distribution of Budget Ceiling for the Tertiary Sector

INSTITUTION	COMPENSATION	GOODS & SERVICES	ASSETS	TOTAL
<b>UNIVERSITIES</b>				
UG — MAIN	72,145,628	744,436	—	72,890,063
BUSINESS SCHOOL	5,486,486	152,943	—	5,639,429
MEDICAL SCHOOL	12,465,940	168,934	—	12,634,874
DENTAL SCHOOL	1,763,770	57,566	—	1,821,337
SCHOOL OF ALLIED HEALTH SCI.	3,123,428	77,300	95,087	3,295,815
COLLEGE OF HEALTH SCIENCES	1,321,515	69,619	—	1,391,134
SCHOOL OF NURSING	906,715	73,300	—	980,015
SCHOOL OF PHARMACY	1,123,713	61,112	—	1,184,825
COLLEGE OF AGRIC	9,819,283	55,791	—	9,875,074
NOGUCHI MEMORIAL INSTITUTE	3,567,805	78,858	—	3,646,662
SCHOOL OF PUBLIC HEALTH	1,690,598	80,661	—	1,771,259
<b>Sub-Total</b>	<b>113,414,880</b>	<b>1,620,521</b>	<b>95,087</b>	<b>115,130,488</b>
KNUST — MAIN	59,317,331	642,328	—	59,959,659
COLLEGE OF HEALTH	9,619,769	177,548	—	9,797,317
COLLEGE OF FOREST RESEARCH	1,236,538	87,720	—	1,324,258
<b>Sub-Total</b>	<b>70,173,639</b>	<b>907,596</b>	<b>—</b>	<b>71,081,235</b>
<b>UNIV. OF MINES &amp; TECHNOLOGY</b>	<b>7,701,422</b>	<b>492,388</b>	<b>—</b>	<b>8,193,810</b>
<b>UNIVERSITY OF PROFESSIONAL STUDIES</b>	<b>7,245,482</b>	<b>139,916</b>	<b>—</b>	<b>7,385,398</b>
UNIV. OF CAPE COAST — MAIN	62,513,656	668,075	100,000	63,281,731
SCHOOL OF AGRIC	3,448,211	90,724	—	3,538,935
IEPA	742,356	69,959	—	812,315
SMHS	2,840,974	128,821	—	2,969,795
<b>Sub-Total</b>	<b>69,545,197</b>	<b>957,579</b>	<b>100,000</b>	<b>70,602,776</b>

INSTITUTION	COMPENSATION	GOODS & SERVICES	ASSETS	TOTAL
UNIV. OF EDUCATION — WINNEBA	24,547,073	553,448	—	25,100,521
KUMASI	6,004,029	126,078	—	6,130,107
MAMPONG	3,497,967	77,281	—	3,575,248
AJUMAKO	975,884	27,225	—	1,003,109
<b>Sub-Total</b>	<b>35,024,953</b>	<b>784,032</b>	<b>—</b>	<b>35,808,985</b>
UNIV. FOR DEV'T. STUDIES — MAIN	23,703,642	596,148	—	24,299,790
SMHS	5,016,200	101,821	—	5,118,021
<b>Sub-Total</b>	<b>28,719,842</b>	<b>697,969</b>	<b>—</b>	<b>29,417,811</b>
UNIVERSITY OF HEALTH & ALLIED SCIENCES	1,916,282	966,563	—	2,882,845
UNIVERSITY OF ENERGY & NATURAL RESOURCES	927,559	966,563	—	1,894,122
<b>TOTAL — UNIVERSITIES</b>	<b>334,669,255</b>	<b>7,533,126</b>	<b>195,087</b>	<b>342,397,468</b>
OTHER TEACHING INSTITUTIONS				
GHANA INSTITUTE OF LANGUAGES	1,380,711	96,937	—	1,477,648
GHANA INST OF JOURNALISM	2,323,379	88,796	—	2,412,175
<b>Sub-Total</b>	<b>3,704,090</b>	<b>185,733</b>	<b>—</b>	<b>3,889,823</b>
<b>POLYTECHNICS</b>				
ACCRA POLYTECHNIC	8,250,873	269,402	—	8,520,275
KUMASI POLYTECHNIC	11,535,678	239,088	—	11,774,766
TAKORADI POLYTECHNIC	15,823,873	281,378	—	16,105,251
HO POLYTECHNIC	6,781,542	195,105	—	6,976,647
CAPE COAST POLYTECHNIC	4,225,901	191,474	—	4,417,375
TAMALE POLYTECHNIC	7,586,288	199,773	—	7,786,061
SUNYANI POLYTECHNIC	7,822,914	195,984	—	8,018,898
KOFORIDUA POLYTECHNIC	6,909,525	204,984	—	7,114,509
WA POLYTECHNIC	3,167,276	146,723	—	3,313,999
BOLGA POLYTECHNIC	3,802,129	176,090	—	3,978,220
<b>Sub-Total</b>	<b>75,906,001</b>	<b>2,100,000</b>	<b>—</b>	<b>78,006,001</b>

<b>INSTITUTION</b>	<b>COMPENSATION</b>	<b>GOODS &amp; SERVICES</b>	<b>ASSETS</b>	<b>TOTAL</b>
<b>SUPERVISORY BODIES</b>				
<b>NCTE</b>	912,800	450,989	–	1,363,789
Managing CoE Transition	–	30,000	–	–
Centre for Maths Science	–	12,000	–	–
Open University	–	6,000	–	–
Central Research Fund	–	300,000	–	–
NAB	886,813	65,875	–	952,688
NABPTEX	822,650	64,466	–	887,116
<b>Sub-Total</b>	<b>2,622,263</b>	<b>929,330</b>	<b>–</b>	<b>3,551,593</b>
<b>OTHER SUBVENTED BODIES</b>				
<b>GHANA ACADEMY OF ARTS &amp; SCIENCES</b>	381,466	36,705	–	418,170
<b>GHANA SCIENCE ASSOCIATION</b>	132,843	38,913	–	171,756
<b>ENCYCLOPAEDIA AFRICANA</b>	77,945	45,538	–	123,482
<b>LONDON OFFICE</b>	367,963	–	–	367,963
<b>Sub-Total</b>	<b>960,216</b>	<b>121,155</b>	<b>–</b>	<b>1,081,371</b>
<b>TOTAL</b>	<b>417,861,825</b>	<b>10,869,344</b>	<b>195,087</b>	<b>428,926,256</b>
<b>COLLEGES OF EDUCATION</b>	<b>54,000,000</b>	<b>1,500,000</b>	<b>569,614</b>	<b>56,069,614</b>
<b>GRAND TOTAL</b>	<b>471,861,825</b>	<b>12,369,344</b>	<b>764,701</b>	<b>484,995,870</b>

**Organogram of the Secretariat**

